Developing Mission, Outcomes and Methods to Assess Student Improvement

Lon Olson, Ph.D.
Director of Assessment
lwo5@txstate.edu
Workshop Goals

To develop the knowledge and skills to:

• become more adept in the assessment of student learning outcomes and program administrative outcomes
• refine the **mission** of the academic program
• identify **student learning outcomes** and **administrative outcomes** appropriate to the mission of the program
• design appropriate **methods** to assess achievement of outcomes
• locate data sources to establish administrative outcomes, methods, and targets
8.2 The institution identifies expected outcomes, assesses the extent to which it achieves these outcomes, and provides evidence of seeking improvement based on analysis of the results in the areas below: (Institutional Effectiveness)

a. Student learning outcomes for each of its educational programs, (Student outcomes: educational programs)

b. Student learning outcomes for collegiate-level general education competencies of its undergraduate degree programs, (Student outcomes: general education)

c. Academic and student services that support student success. (Student outcomes: academic and student services)
Expectations

• In Fall
  - programs revisit Mission, Outcomes, and Method

• In Spring
  - programs report Results, Action Plans, and Evidence of Improvement
SACSCOC Reaffirmation of Accreditation

• Off-site review will be this October 2020.
• Results of the review will be communicated in December 2020.
• On-site visit will be March 30-April 1 2021.
  • Mostly virtual.
  • May asked to meet with departments.
• May have to provide more reports based on results of review.
  • Therefore, we asked that you don’t reset all of your outcomes this fall.
Due Dates for AY 2020-2021

• Fall 2020
  • Reports in system with Chair’s approval: Sept 30
  • Audits complete October 15
  • Dean’s approval October 31

• Spring 2021
  • Reports in system with Chair’s approval: May 31
  • Audits complete June 15
  • Dean’s approval June 30
Mission Statement

• A broad statement of what the program is, what it does, and for whom it does it

• A clear description of the purpose of the program and the learning environment

• Reflects how the program contributes to the education and careers of students graduating from the program

• Aligned with department, college, and university missions

• Distinctive for your program and the level of the program
Mission Statement Components

• Primary **functions** or activities of the program
  • most important functions, operations, outcomes, and/or offerings of your program

• **Purpose** of the program
  • the primary reasons why you perform your major activities or operations

• **Stakeholders**
  • groups or individuals that participate in the program and those that will benefit from the program
Mission Statement Example

Industrial Engineering

The mission of the Industrial Engineering (IE) program is to provide an excellent and innovative education setting to our students so they can learn and discover how complex systems work better. The IE program strives to maintain a comprehensive curriculum that enables students to become leading engineers and/or creative researchers in the global marketplace and/or in graduate studies. The program seeks to collaborate with private and public sectors in the search of methodologies and creative solutions to problems that contribute to the advancement of education, technology, and professional development. Through plans and activities that search to embrace a student population of strong diversity, the program attempts to be a significant provider of global workforce.
Checklist for Mission Statement

- Is it distinctive, specific to the program, and at the appropriate level?
- Does it clearly state the core purpose of the program?
- Does it indicate the primary function or activities of the program?
- Does it indicate who the stakeholders are?
- Does it clearly support the department’s, college’s, and university’s missions?
- Is it appropriate for the level of the program?
- Is the statement brief and memorable?
Outcomes

• Aligned to mission and goal statements
• Clearly describe and define expected abilities, knowledge, values, and attitudes of the graduates of the program
• Simply stated
• Important to the mission and level of the program
• Stated so that a single method can be used to measure the outcome
• Written so that more than one measurement method can be used
• Focus on the learning or administrative results and not the process
• Measurable and there are resources available
• Can be used to identify areas to improve
Outcome Requirements

• Undergraduate Academic Programs
  • Five student learning outcomes and two administrative outcomes

• Graduate Academic Programs
  • Three student learning outcomes and two administrative outcomes

• Certificate Programs
  • Three student learning outcomes

• General Education Courses
  • Four to five student learning outcomes identified by the General Education Council
Student Learning Outcomes

- Describe specific knowledge and skills that a student of your program should demonstrate after completing the program

- Focus on the intended abilities, knowledge, values, and attitudes of the student after completion of the program
  - What is expected from a graduate of the program?
  - What is expected as the student progresses through the program?
  - three questions
    - What does the student know? (cognitive)
    - What can the student do? (psychomotor)
    - What does the student care about? (affective)
Student Learning Outcomes Examples

• Do not try to insert too many skills into one learning outcome:
  
  -Students will identify, analyze, write, and apply the fundamentals of....... 

• Avoid writing outcomes that span 100 level and 400 level skills all in one outcome.
Student Learning Outcomes Examples

Studio Art
The students will demonstrate the ability to professionally present visual artwork in methods appropriate to the work such as framing, hanging, and installation.

Geography
Students will demonstrate knowledge of quantitative methods used by geographers and their ability to use statistical software to solve geographic problems.
Bloom’s Cognitive Taxonomy

- Bloom’s Taxonomy can be an aid when drafting your outcomes
- The verbs should be tied to the level of the skill being assessed
- Introductory courses tend to rely on verbs such as identify, list, recall, explain.
- More advanced outcomes should focus on verbs such as analyze, create, design, synthesize, integrate etc.
- The type of verb you use to write your outcome will tend to drive the type of assessment method that you use to assess that outcome.
Administrative Outcomes

- Reflect the expectations for the program
- Describe what you hope to accomplish
- Focus on the intended end results
  - i.e., change in productivity, student success, participation, resource usage, delivery
Administrative Outcomes Examples

Studio Arts
The Studio Arts program will realize gains in student success.

Geography
The Geography program will realize efficiency in the delivery and completion of the program.
Checklist for Outcomes

- Are the outcomes aligned with the mission, vision, values, and goals?
- Do outcomes focus on issues important to the level of the program?
- Do outcomes reflect learning through the (required) program curriculum?
- Is it possible to collect accurate and reliable data for each outcome?
- Do outcomes describe the knowledge abilities, values, and/or attitudes students graduating from the program are expected to demonstrate?
- Are they stated so that it is possible to use a single method to assess the outcome?
- Are they stated so that more than one assessment method can be used?
- Can they be used to identify areas to improve?
- Are they stated in clear and precise language?
Methods and Measures

• Should provide an objective means of measuring the extent to which students achieve the outcome and the efficiency or productivity of course and related activities
• Provide multiple (at least two) ways to measure each outcome
• Should indicate how and when you will assess each outcome
• Preferably should be indicated through direct methods
• Indicate a preferred target of attainment
Method Descriptions

- **What** are you going to use?
  - presentation, assignment, test, survey, observation, performance rating

- **Of and/or by whom?**
  - Student, supervisor, focus group

- **Context** (e.g., where or when)?
  - mid-semester, end of program

- **For what purpose?**
  - desired learning outcome

- **To what extent?**
  - hard targets, year to date attainment, or comparison to other programs in department, school, or college

*example:* Test (essay) the students at the midpoint of the course for their level of knowledge in XYZ. Students are expected to score 85 percent or higher.
Methods Example - student learning

Studio Art Outcome

The students will demonstrate the ability to professionally present visual artwork in methods appropriate to the work such as framing, hanging, and installation.

Method

All work submitted by our graduating seniors for the Thesis Exhibition will be evaluated by faculty with specific subject-area expertise. A rubric using the ratings of "exceeds, meets or fails" will be used by each faculty member in the review of their students' work. The rubric is coded and the coded sub-categories related to this outcome will be reviewed. Eighty percent of the students will "meet" or "exceed" expectations using the applicable sections of the rubric.
<table>
<thead>
<tr>
<th>Acquiring Competencies</th>
<th>Reflect: Evaluates creative process and product using domain-appropriate criteria.</th>
<th>Create: Creates an entirely new object, solution or idea that is appropriate to the domain.</th>
<th>Adapt: Successfully adapts an appropriate exemplar to his/her own specifications.</th>
<th>Model: Successfully reproduces an appropriate exemplar.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Taking Risks</td>
<td>Actively seeks out and follows through on untested and potentially risky directions or approaches to the assignment in the final product.</td>
<td>Incorporates new directions or approaches to the assignment in the final product.</td>
<td>Considers new directions or approaches without going beyond the guidelines of the assignment.</td>
<td>Stays strictly within the guidelines of the assignment.</td>
</tr>
<tr>
<td>Solving Problems</td>
<td>Not only develops a logical, consistent plan to solve problem, but recognizes consequences of solution and can articulate reason for choosing solution.</td>
<td>Having selected from among alternatives, develops a logical, consistent plan to solve the problem.</td>
<td>Considers and rejects less acceptable approaches to solving problem.</td>
<td>Only a single approach is considered and is used to solve the problem.</td>
</tr>
<tr>
<td>Embracing Contradictions</td>
<td>Integrates alternate, divergent, or contradictory perspectives or ideas fully.</td>
<td>Incorporates alternate, divergent, or contradictory perspectives or ideas in a exploratory way.</td>
<td>Includes (recognizes the value of) alternate, divergent, or contradictory perspectives or ideas in a small way.</td>
<td>Acknowledges (mentions in passing) alternate, divergent, or contradictory perspectives or ideas.</td>
</tr>
<tr>
<td>Innovative Thinking</td>
<td>Extends a novel or unique idea, question, format, or product to create new knowledge or knowledge that crosses boundaries.</td>
<td>Creates a novel or unique idea, question, format, or product.</td>
<td>Experiments with creating a novel or unique idea, question, format, or product.</td>
<td>Reformulates a collection of available ideas.</td>
</tr>
<tr>
<td>Novelty or uniqueness</td>
<td>Transforms ideas or solutions into entirely new forms.</td>
<td>Synthesizes ideas or solutions into a coherent whole.</td>
<td>Connects ideas or solutions in novel ways.</td>
<td>Recognizes existing connections among ideas or solutions.</td>
</tr>
<tr>
<td>Connecting, Synthesizing, Transforming</td>
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Methods Example - student learning

Geography Outcome

Students will demonstrate knowledge of quantitative methods used by geographers and their ability to use statistical software to solve geographic problems.

Method

Students will be evaluated during the semester by instructors on their knowledge of quantitative methods using 10 embedded test questions from the course: Quantitative Methods for Geography (GEO 3301). Students will be expected to answer 8 of the 10 questions correctly.
Methods Example - administrative

Studio Arts
The Studio Arts program will realize gains in student success.

Method
Student retention success in the Studio Arts program will be measured by observing one year retention rates of students enrolled in the academic program from their freshman to sophomore year. Data will be obtained from the university’s certified enrollment records at the end of the fall semester. Rates of retention success will be expected to be at or above 85 percent.
Geography Outcome
The Geography program will realize efficiency in the delivery and completion of the program.

Method
Completion efficiency will be measured by observing the average time-to-completion for students in the undergraduate academic program. Data will be obtained from the university’s certified enrollment records for the fall semester. The time-to-completion of graduates is expected to be at or below 4.0 years for the completion of the undergraduate program.
Data for Administrative Outcomes

• Data may be obtained from Institutional Research
  • CatStats (only available from on-campus)
    https://catstats.txstate.edu/
  • Self-Service Tools on the Institutional Research Website
    http://www.ir.txstate.edu/ir-self-service/self-service

• Contact
  Institutional Research
  JCK 883
  512-245-2386
  ir@txstate.edu
Checklist on Methods

- Does the method describe who, how when, where and what will be assessed?
- Is assessment derived from required components of the curriculum?
- Have clear performance targets been identified?
- Are the data reasonably easy to collect or access within the year?
- Does the method build on existing data?
- Are students motivated?
- Is the information directly controllable by the program?
- Can subcomponents of a measurement be identified to allow deeper analysis?
- Does method focus on direct measures?
Overall Considerations

• Is the plan written in terms that are understandable to someone outside of the field or institution?
• Are outcomes, methods, and targets stated simply, consistently and clearly?
• Do learning outcomes focus on learning rather than grades, attendance, participation or other activities?
• Is there a link between the mission, outcomes, and methods?
• How will findings be reported? Is there enough information in the methods to clearly analyze and report results? Do results need to be disaggregated for mode or location of delivery?
• Will you be able to develop an action plan if results don’t meet the target?
Outcomes Assessment Resources

- Outcomes Assessment Website with Process Information

- Outcomes Assessment Data Repository for Entering or Reviewing Reports
  https://tim.txstate.edu/sacsoutcomes/

- CatStats (only available from on-campus)
  https://catstats.txstate.edu/

- Self-Service Tools on the Institutional Research Website
  http://www.ir.txstate.edu/ir-self-service/self-service
Contacts

• Lon Olson, Director of Assessment
  1016 JCKellam
  512-245-8114
  lwo5@txstate.edu

• Ismael Lozano, Administrative Assistant, Institutional Research
  883 JCKellam
  512-245-2386
  gt05@txstate.edu